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((1)) Federal Employee Viewpoint Survey

Empowering Employees. Inspiring Change.

1st Level Subagency Report

Department of Homeland Security Immigration and Customs Enforcement (ICE)





This 2017 Federal Employee Viewpoint Survey Report provides summary results for your subagency, including comparisons to your department or agency.

Response Summary

	Surveys Completed	Response Rate
Governmentwide	486,105	45.5%
Department of Homeland Security	47,414	49.0%
Immigration and Customs Enforcement (ICE)	7,375	51.8%

Your Data

An embedded Microsoft® Excel® file containing your results. To access the workbook from Adobe® Reader®, double click on the 'pin' in the upper left comer of this page. Alternatively, you may access the workbook through the vertical navigation pane on the left side of the Adobe® Reader® window by clicking on the image of the paper clip.

Top 10 Positive & Negative Items and Leading & Trailing Your Comparison Group.

These sections provide high level information on how your subagency is doing.

Main Report Results

The results include response percentages for each survey item. The definitions for the Positive, Neutral, and Negative response percentages vary in the following ways across the three primary response scales used in the survey:

Positive: "Strongly Agree and Agree" or "Very Satisfied and Satisfied" or "Very Good and Good"

Neutral: "Neither Agree nor Disagree" or "Neither Satisfied nor Dissatisfied" or "Fair"

Negative: "Disagree and Strongly Disagree" or "Dissatisfied and Very Dissatisfied" or "Poor and Very Poor"

Positive, Neutral, and Negative percentages are based on the total number of responses (N) that are in these three categories. The number of *Do Not Know (DNK)* or *No Basis to Judge (NBJ)* responses, where applicable, is listed separately.

Top 10 Positive & Negative Items

The figures below highlight the top 10 positive and negative results from the survey to help you quickly identify the most positive and most negative aspects of the organizational environment (only items 1 to 71 are included). Use this snapshot as a quick reference or overview of your FEVS results.

Highes	t Percent Positive	Highest	Percent Negative
95.8%	When needed I am willing to put in the extra effort to get a job done. (Q.7)	59.9%	Pay raises depend on how well employees perform their jobs. (Q.33)
90.4%	I am constantly looking for ways to do my job better. (Q.8)	53.7%	In my work unit, steps are taken to deal with a poor performer who cannot or will not
87.2%	The work I do is important. (Q.13)		improve. (Q.23)
82.9%	My supervisor treats me with respect. (Q.49)	52.8%	I have sufficient resources (for example, people, materials, budget) to get my job
82.1%	I like the kind of work I do. (Q.5)		done. (Q.9)
80.7%	My supervisor supports my need to balance work and other life issues. (Q.42)	48.9%	Promotions in my work unit are based on merit. (Q.22)
80.6%	How would you rate the overall quality of work done by your work unit? (Q.28)	45.4%	In my work unit, differences in performance are recognized in a meaningful way. (Q.24)
78.9%	In the last six months, my supervisor has talked with me about my performance. (Q.50)	41.7%	In my organization, senior leaders generate high levels of motivation and commitment in the workforce. (Q.53)
77.5%	I am held accountable for achieving results. (Q.16)	41.7%	How satisfied are you with your opportunity to get a better job in your organization? (Q.67)
77.3%	I know how my work relates to the agency's goals and priorities. (Q.12)	41.0%	Creativity and innovation are rewarded. (Q.32)
		40.5%	I believe the results of this survey will be used to make my agency a better place to work. (Q.41)
		38.6%	Awards in my work unit depend on how well employees perform their jobs. (Q.25)

Leading Your Comparison Group

The figure below allows you to see where your subagency results are higher than your comparison group (Department of Homeland Security) average (only items 1 to 71 are included). Only survey items with differences of 3 percentage points or more from your comparison group average are displayed. If your subagency has more than 10 items that are higher than the average, only the 10 items with the greatest differences are shown. An '*' in % Positive Response represents a percentage less than 10.

Immigration and Customs Enforcement (ICE)
Department of Homeland Security

Survey hom	% Positive Response	Difference
Considering everything, how satisfied are you with your pay? (Q.70)	70.7% 54.9%	- 15.8
My supervisor supports my need to balance work and other life issues. (Q.42)	80.7% 71.7%	9.0
Physical conditions allow employees to perform their jobs well. $(Q.14)$	68.0% 59.3%	- 8.7
My performance appraisal is a fair reflection of my performance. (Q.15)	72.5% 64.1%	8.4
In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels. (Q.19)	74.3% 67.4%	6.9
Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? (Q.60)	56.9% 51.3 %	-5.6
My work gives me a feeling of personal accomplishment. (Q.4)	67.8% 63.2%	4.6
Discussions with my supervisor about my performance are worthwhile. (Q.44)	65.1% 60.8%	4.3
Considering everything, how satisfied are you with your organization? (Q.71)	54.0% 49.8%	4.2
Senior leaders demonstrate support for Work/Life programs. (Q.62)	48.0% 43.9%	4.1

Trailing Your Comparison Group

The figure below allows you to see where your subagency results are lower than your comparison group (Department of Homeland Security) average (only items 1 to 71 are included). Only survey items with differences of 3 percentage points or more from your comparison group average are displayed. If your subagency has more than 10 items that are lower than the average, only the 10 items with the greatest differences are shown. An '*' in % Positive Response represents a percentage less than 10.

Immigration and Customs Enforcement (ICE)
Department of Homeland Security

Survey hom	⁶ » Positive Response	Difference
My organization has prepared employees for potential security threats. (Q.36)	61.1% 68.0%	-6.9
My training needs are assessed. (Q.18)	42.5% 48.7%	-6.2
I have sufficient resources to get my job done. (Q.9)	33.6% 39.7%	-6.1
How satisfied are you with the training you receive for your present job? (Q.68)	43.1% 49.1%	-6.0
Pay raises depend on how well employees perform their jobs. (Q.33)	14.4% 18.9%	-4.5
Policies and programs promote diversity in the workplace. (Q.34)	46.9% 51.3%	-4.4
I know what is expected of me on the job. (Q.6)	75.1% 78.3%	-3.2

My Work Experience

1. I am given a real	opportunity to improve my	skills in my organization.
	-FF	

1. I am given a real opportunity to improve my skills in my organization.				
	N	Positive	Neutral	Negative
Governmentwide	485,193	64.1%	16.0%	19.9%
Department of Homeland Security	47,329	54.7%	17.7%	27.6%
Immigration and Customs Enforcement (ICE)	7,359	54.2%	16.8%	28.9%
2. I have enough information to do my job well.				
	N	Positive	Neutral	Negative
Governmentwide	483,786	71.1%	14.4%	14.5%
Department of Homeland Security	47,218	63.9%	16.7%	19.4%
Immigration and Customs Enforcement (ICE)	7 ,346	62.7%	16.1%	21.2%
3. I feel encouraged to come up with new and better ways of doing things.				
	N	Positive	Neutral	Negative
Governmentwide	481,568	59.5%	17.7%	22.8%
Department of Homeland Security	46,968	47.2%	19.4%	33.4%
Immigration and Customs Enforcement (ICE)	7,316	49.7%	18.9%	31.4%
4. My work gives me a feeling of personal accomplishment.				
	N	Positive	Neutral	Negative
Governmentwide	483,323	71.9%	14.4%	13.7%
Department of Homeland Security	47,111	63.2%	17.1%	19.7%
Immigration and Customs Enforcement (ICE)	7,342	67.8%	14.7%	17.5%
5. I like the kind of work I do.				
	N	Positive	Neutral	Negative
Governmentwide	481,878	83.4%	10.7%	5.8%
Department of Homeland Security	47,040	80.0%	12.9%	7.1%
Immigration and Customs Enforcement (ICE)	7,325	82.1%	10.7%	7,2%
6. I know what is expected of me on the job.				
	N	Positive	Neutral	Negativ
Governmentwide	481,399	80.4%	10.6%	9.0%
and the second s				

Department of Homeland Security

Immigration and Customs Enforcement (ICE)

10.8%

12.9%

11.0%

12.0%

47,008 78.3%

7,327 75.1%

My Work Experience (continued)

7. When needed I am willing to put in the extra effort to get a job done.

	N	Positive	Neutral	Negative
Governmentwide	483,257	95.8%	2.7%	1.5%
Department of Homeland Security	47,158	94.4%	3.3%	2.3%
Immigration and Customs Enforcement (ICE)	7,335	95.8%	2,2%	2,0%

8. I am constantly looking for ways to do my job better.

	N	Positive	Neutral	Negative
Governmentwide	483,445	91.0%	7.3‰	1.7‰
Department of Homeland Security	47,210	87.5%	9.5%	3.0%
Immigration and Customs Enforcement (ICE)	7 ,353	90.4%	7,1%	2,5%

9. I have sufficient resources (for example, people, materials, budget) to get my job done.

	N	Positive	Neutral	Negative	DNK
Governmentwide	483,755	47.4%	16.1%	36.6%	973
Department of Homeland Security	47,169	39.7%	16.0%	44.3%	115
Immigration and Customs Enforcement (ICE)	7 ,333	33.6%	13.6%	52.8%	22

10. My workload is reasonable.

	N	Positive	Neutral	Negative	DNK
Governmentwide	482,533	58.9%	16.0%	25.0%	776
Department of Homeland Security	47,109	57.4%	16.3%	26.3%	64
Immigration and Customs Enforcement (ICE)	7,323	57.2%	15.2%	27.6%	17

11. My talents are used well in the workplace,

	N	Positive	Neutral	Negative	DNK
Governmentwide	475,916	59.7%	16.5%	23.8%	1,928
Department of Homeland Security	46,437	49.7%	18.2%	32.1%	236
Immigration and Customs Enforcement (ICE)	7,216	53.1%	16.2%	30.7%	46

12. I know how my work relates to the agency's goals and priorities.

	N	Positive	Neutral	Negative	DNK
Governmentwide	481,130	84.2%	9.5%	6.4%	1,459
Department of Homeland Security	46,905	79.3%	11.1%	9.6%	141
Immigration and Customs Enforcement (ICE)	7,307	77.3%	11.7%	11.1%	22

My Work Experience (continued)

13. The work I do is important.

	N	Positive	Neutral	Negative	DNK
Governmentwide	479,280	90.7%	6.4%	2.8%	1,120
Department of Homeland Security	46,739	89.4%	6.6%	4.0%	123
Immigration and Customs Enforcement (ICE)	7,271	87.2%	7.9%	4.9%	34

14. Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.

	N	Positive	Neutral	Negative	DNK
Governmentwide	481,674	66.3%	14.0%	19.7%	2,014
Department of Homeland Security	47,008	59.3%	15.5%	25.2%	187
Immigration and Customs Enforcement (ICE)	7,316	68.0%	12.3%	19.6%	32

15. My performance appraisal is a fair reflection of my performance.

	N	Positive	Neutral	Negative	DNK
Governmentwide	477,285	71.3%	14.1%	14.6%	6,699
Department of Homeland Security	46,661	64.1%	15.6%	20.3%	536
Immigration and Customs Enforcement (ICE)	7,264	7 2.5%	12.8%	14.7%	74

16. I am held accountable for achieving results.

	N	Positive	Neutral	Negative	DNK
Governmentwide	480,241	82.7%	11.5%	5.8%	2,029
Department of Homeland Security	46,829	74.3%	15.0%	10.6%	212
Immigration and Customs Enforcement (ICE)	7,287	7 7.5%	12.8%	9.8%	37

17. I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.

	N	Positive	Neutral	Negative	DNK
Governmentwide	462,879	64.5%	17.3%	18.2%	19,717
Department of Homeland Security	45,372	56.6%	19.1%	24.2%	1,693
Immigration and Customs Enforcement (ICE)	7,029	59.1%	18.3%	22.6%	306

18. My training needs are assessed.

	N	Positive	Neutral	Negative	DNK
Governmentwide	478,928	55.2%	22.4%	22.5%	4,395
Department of Homeland Security	46,703	48.7%	23.0%	28.3%	473
Immigration and Customs Enforcement (ICE)	7,274	42.5%	23.2%	34.3%	73

My Work Experience (continued)

19. In my most recent performance appraisal, I understood what I had to do to be rated at different performance levels (for example, Fully Successful, Outstanding).

	N	Positive	Neutral	Negative	NBJ
Governmentwide	473,585	71.0%	13.4%	15.6%	11,653
Department of Homeland Security	46,198	67.4%	14.8%	17.8%	1,152
Immigration and Customs Enforcement (ICE)	7 ,240	74.3%	11.5%	14.2%	125

My Work Unit

20. The people I work with cooperate to get the job done.

	N	Positive	Neutral	Negative
Governmentwide	484,728	74.6%	12.9%	12.5%
Department of Homeland Security	47,295	71.1%	14.2%	14.7%
Immigration and Customs Enforcement (ICE)	7,356	72.6%	12.0%	15.4%

21. My work unit is able to recruit people with the right skills.

	N	Positive	Neutral	Negative	DNK
Governmentwide	468,542	42.3%	25.4%	32.3%	16,412
Department of Homeland Security	45,999	35.5%	26.5%	38.0%	1,327
Immigration and Customs Enforcement (ICE)	7,091	37.1%	24.7%	38.2%	269

22. Promotions in my work unit are based on merit.

	N	Positive	Neutral	Negative	DNK
Governmentwide	449,801	35.8%	28.4%	35.9%	33,402
Department of Homeland Security	44,815	25.8%	25.3%	48.9%	2,366
Immigration and Customs Enforcement (ICE)	6,920	26.3%	24.7%	48.9%	423

23. In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.

	N	Positive	Neutral	Negative	DNK
Governmentwide	435,831	30.9%	27.5%	41.5%	47,551
Department of Homeland Security	43,968	25.8%	24.0%	50.3%	3,205
Immigration and Customs Enforcement (ICE)	6,813	23.7%	22.7%	53.7%	533

24. In my work unit, differences in performance are recognized in a meaningful way.

	N	Positive	Neutral	Negative	DNK
Governmentwide	454,415	36.1%	28.2%	35.7%	29,143
Department of Homeland Security	45,318	29.3%	25.8%	44.9%	1,872
Immigration and Customs Enforcement (ICE)	7,021	30.2%	24.3%	45.4%	331

My Work Unit (continued)

25. Awards in m	y work unit depend	d on how well	employees no	erform their iobs.
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	N	Positive	Neutral	Negative	DNK
Governmentwide	449,570	43.7%	25.0%	31.3%	32,923
Department of Homeland Security	44,742	36.1%	23.2%	40.6%	2,323
Immigration and Customs Enforcement (ICE)	6,870	37.2%	24.2%	38.6%	463

26. Employees in my work unit share job knowledge with each other.

	N	Positive	Neutral	Negative	DNK
Governmentwide	481,370	74.5%	13.4%	12.1%	1,941
Department of Homeland Security	47,040	72.4%	14.4%	13.1%	130
Immigration and Customs Enforcement (ICE)	7 ,32 2	7 3.7%	12.8%	13.5%	22

27. The skill level in my work unit has improved in the past year.

	N	Positive	Neutral	Negative	DNK
Governmentwide	465,631	56.1%	27.6%	16.3%	18,337
Department of Homeland Security	45,813	50.2%	29.1%	20.7%	1,420
Immigration and Customs Enforcement (ICE)	7,105	54.1%	26.4%	19.5%	250

28. How would you rate the overall quality of work done by your work unit?

	N	Positive	Neutral	Negative
Governmentwide	484,120	83.4%	13.4%	3.2%
Department of Homeland Security	47,205	77.3%	17.7%	5.0%
Immigration and Customs Enforcement (ICE)	7,348	80.6%	15.1%	4,3%

My Agency

29. The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.

	N	Positive	Neutral	Negative	DNK
Governmentwide	469,308	70.9%	16.8%	12.4%	7,233
Department of Homeland Security	45,923	65.2%	18.2%	16.6%	.521
Immigration and Customs Enforcement (ICE)	7,114	62.6%	18.9%	18.6%	110

30. Employees have a feeling of personal empowerment with respect to work processes.

	N	Positive	Neutral	Negative	DNK
Governmentwide	465,394	47.4%	24.4%	28.2%	10,900
Department of Homeland Security	45,535	37.2%	25.2%	37.6%	881
Immigration and Customs Enforcement (ICE)	7 ,040	39.2%	25.3%	35.5%	181

My Agency (continued)

31.	Employees are	recognized for	r providing	high quality	products and services.

	N	Positive	Neutral	Negative	DNK
Governmentwide	465,997	50.8%	22.5%	26.7%	9,657
Department of Homeland Security	45,586	39.6%	23.4%	37.0%	761
Immigration and Customs Enforcement (ICE)	7 ,054	42.2%	22.5%	35.2%	154

32. Creativity and innovation are rewarded.

	N	Positive	Neutral	Negative	DNK
Governmentwide	459,635	40.9%	28.2%	30.9%	15,232
Department of Homeland Security	45,057	31.9%	26.5%	41.5%	1,178
Immigration and Customs Enforcement (ICE)	6,944	31.2%	27.7%	41.0%	238

33. Pay raises depend on how well employees perform their jobs.

	N	Positive	Neutral	Negative	DNK
Governmentwide	440,033	24.7%	27.8%	47.5%	34,307
Department of Homeland Security	43,603	18.9%	23.7%	57.4%	2,617
Immigration and Customs Enforcement (ICE)	6,774	14.4%	25.7%	59.9%	418

34. Policies and programs promote diversity in the workplace (for example, recruiting minorities and women, training in awareness of diversity issues, mentoring).

	N	Positive	Neutral	Negative	DNK
Governmentwide	442,361	58.7%	27.1%	14.2%	33,267
Department of Homeland Security	42,646	51.3%	30.4%	18.2%	3,717
Immigration and Customs Enforcement (ICE)	6,391	46.9%	32.4%	20.7%	826

35. Employees are protected from health and safety hazards on the job.

	N	Positive	Neutral	Negative	DNK
Governmentwide	469,234	76.9%	13.0%	10.1%	6,752
Department of Homeland Security	45,722	61.9%	17.8%	20.3%	639
Immigration and Customs Enforcement (ICE)	7,082	65.2%	18.7%	16.2%	139

36. My organization has prepared employees for potential security threats.

	N	Positive	Neutral	Negative	DNK
Governmentwide	468,960	78.3%	13.0%	8.7%	5,276
Department of Homeland Security	45,841	68.0%	16.3%	15.6%	364
Immigration and Customs Enforcement (ICE)	7,123	61.1%	18.8%	20.1%	80

My Agency (continued)

37. Arbitrary action, personal favoritism and coercion for partisan political purposes are not tolerated.

	N	Positive	Neutral	Negative	DNK
Governmentwide	448,936	54.9%	21.6%	23.5%	25,809
Department of Homeland Security	44,050	41.4%	23.2%	35.4%	2,237
Immigration and Customs Enforcement (ICE)	6,806	41.9%	23.6%	34.4%	405

38. Prohibited Personnel Practices (for example, illegally discriminating for or against any employee/applicant, obstructing a person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.

	N	Positive	Neutral	Negative	DNK
Governmentwide	435,144	68.7%	18.2%	13.1%	38,233
Department of Homeland Security	42,228	60.6%	22.3%	17.0%	3,884
Immigration and Customs Enforcement (ICE)	6,499	61.3%	21.4%	17.3%	697

39. My agency is successful at accomplishing its mission.

	N	Positive	Neutral	Negative	DNK
Governmentwide	467,844	76.3%	16.3%	7.5‰	7,610
Department of Homeland Security	45,793	68.8%	19.5%	11.7%	587
Immigration and Customs Enforcement (ICE)	7,093	66.2%	20.2%	13.6%	123

40. I recommend my organization as a good place to work.

	N	Positive	Neutral	Negative
Governmentwide	475,463	66.3%	19.4%	14.3%
Department of Homeland Security	46,313	55.7%	21.8%	22.4%
Immigration and Customs Enforcement (ICE)	7,212	59.5%	20.4%	20.2%

41. I believe the results of this survey will be used to make my agency a better place to work.

	N	Positive	Neutral	Negative	DNK
Governmentwide	440,039	41.8%	27.0%	31.2%	36,315
Department of Homeland Security	43,017	39.0%	23.3%	37.7%	3,330
Immigration and Customs Enforcement (ICE)	6,674	37.7%	21.7%	40.5%	540

My Supervisor

42. My supervisor supports my need to balance work and other life issues.

	N	Positive	Neutral	Negative	DNK
Governmentwide	472,921	79.9%	10.0%	10.1%	2,324
Department of Homeland Security	46,008	71.7%	12.7%	15.6%	218
Immigration and Customs Enforcement (ICE)	7,158	80.7%	8.6%	10.7%	36

My Supervisor (continued)

43. My supervisor	provides me with	opportunities to	demonstrate my	leadership skills.

	N	Positive	Neutral	Negative	DNK
Governmentwide	472,151	67.5%	16.5%	16.0%	2,221
Department of Homeland Security	45,944	62.7%	18.3%	19.0%	195
Immigration and Customs Enforcement (ICE)	7 ,146	65.3%	16.5%	18.2%	37

44. Discussions with my supervisor about my performance are worthwhile.

	N	Positive	Neutral	Negative	DNK
Governmentwide	468,047	65.5%	17.4%	17.1%	4,670
Department of Homeland Security	45,537	60.8%	19.1%	20.1%	412
Immigration and Customs Enforcement (ICE)	7,086	65.1%	16.2%	18.7%	73

45. My supervisor is committed to a workforce representative of all segments of society.

	N	Positive	Neutral	Negative	DNK
Governmentwide	438,339	69.6%	20.7%	9.8%	34,846
Department of Homeland Security	42,546	63.4%	24.5%	12.1%	3,500
Immigration and Customs Enforcement (ICE)	6,520	67.1%	21.8%	11.1%	654

46. My supervisor provides me with constructive suggestions to improve my job performance.

	N	Positive	Neutral	Negative	DNK
Governmentwide	470,605	64.3%	18.5%	17.2%	2,367
Department of Homeland Security	45,822	61.1%	19.3%	19.6%	200
Immigration and Customs Enforcement (ICE)	7,120	63.8%	17.7%	18.5%	44

47. Supervisors in my work unit support employee development.

	N	Positive	Neutral	Negative	DNK
Governmentwide	467,336	67.7%	16.9%	15.4%	6,537
Department of Homeland Security	45,548	60.2%	19.6%	20.2%	546
Immigration and Customs Enforcement (ICE)	7,060	62.1%	17.9%	20.1%	103

48. My supervisor listens to what I have to say.

		Positive	Neutral	Negative
Governmentwide	474,257	77.6%	11.4%	11.1%
Department of Homeland Security	46,106	74.2%	12.7%	13.2%
Immigration and Customs Enforcement (ICE)	7,160	77.0%	10.3%	12.7%

My Supervisor (continued)

49. My supervisor treats me with respect.

	N	Positive	Neutral	Negative
Governmentwide	472,973	82.5%	9.3%	8.2%
Department of Homeland Security	45,988	80.2%	10.6%	9.1%
Immigration and Customs Enforcement (ICE)	7,149	82.9%	8.5%	8,6%

50. In the last six months, my supervisor has talked with me about my performance.

	N	Positive	Neutral	Negative
Governmentwide	472,997	79.4%	9.3%	11.3%
Department of Homeland Security	46,003	76.5%	10.7%	12.7%
Immigration and Customs Enforcement (ICE)	7 ,157	78.9%	10.0%	11.1%

51. I have trust and confidence in my supervisor.

	N	Positive	Neutral	Negative
Governmentwide	473,365	69.4%	15.3%	15.4%
Department of Homeland Security	46,026	66.0%	17.0%	17.0%
Immigration and Customs Enforcement (ICE)	7,150	69.1%	14.1%	16.8%

52. Overall, how good a job do you feel is being done by your immediate supervisor?

	N	Positive	Neutral	Negative
Governmentwide	473,735	71.9%	16.8%	11.3%
Department of Homeland Security	46,061	68.9%	18.6%	12.5%
Immigration and Customs Enforcement (ICE)	7 ,163	7 2.0%	15.8%	12.2%

Leadership

53. In my organization, senior leaders generate high levels of motivation and commitment in the workforce.

	N	Positive	Neutral	Negative	DNK
Governmentwide	458,664	43.1%	24.5%	32.3%	12,542
Department of Homeland Security	44,882	33.3%	22.1%	44.6%	941
Immigration and Customs Enforcement (ICE)	6,960	36.0%	22.3%	41.7%	164

54. My organization's senior leaders maintain high standards of honesty and integrity.

	N	Positive	Neutral	Negative	DNK
Governmentwide	438,606	54.4%	24.1%	21.5%	31,681
Department of Homeland Security	43,026	44.2%	24.5%	31.3%	2,725
Immigration and Customs Enforcement (ICE)	6,557	47.3%	24.7%	28.0%	558

Leadership (continued)

55. Supervisors work well with employees of different backgrounds,

	N	Positive	Neutral	Negative	DNK
Governmentwide	445,624	68.5%	19.4%	12.1%	22,578
Department of Homeland Security	43,812	63.6%	21.1%	15.3%	1,693
Immigration and Customs Enforcement (ICE)	6,727	62.5%	21.4%	16.1%	361

56. Managers communicate the goals and priorities of the organization.

	N	Positive	Neutral	Negative	DNK
Governmentwide	461,098	62.4%	19.4%	18.2%	7,338
Department of Homeland Security	44,989	51.7%	20.4%	27.9%	573
Immigration and Customs Enforcement (ICE)	6,983	52.3%	19.9%	27.8%	107

57. Managers review and evaluate the organization's progress toward meeting its goals and objectives.

	N	Positive	Neutral	Negative	DNK
Governmentwide	437,863	62.5%	22.4%	15.1%	30,108
Department of Homeland Security	42,346	50.2%	25.1%	24.7%	3,197
Immigration and Customs Enforcement (ICE)	6,459	51.5%	24.4%	24.0%	629

58. Managers promote communication among different work units (for example, about projects, goals, needed resources).

	N	Positive	Neutral	Negative	DNK
Governmentwide	452,145	55.3%	21.4%	23.2%	16,506
Department of Homeland Security	44,167	43.9%	22.5%	33.5%	1,444
Immigration and Customs Enforcement (ICE)	6,813	44.5%	21.2%	34.3%	289

59. Managers support collaboration across work units to accomplish work objectives.

	N	Positive	Neutral	Negative	DNK
Governmentwide	452,092	58.6%	21.4%	19.9%	17,020
Department of Homeland Security	44,126	47.4%	22.9%	29.7%	1,480
Immigration and Customs Enforcement (ICE)	6,820	48.8%	20.6%	30.6%	280

60. Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?

	N	Positive	Neutral	Negative	DNK
Governmentwide	442,275	60.2%	22.5%	17.4%	27,324
Department of Homeland Security	43,687	51.3%	24.7%	24.0%	1,978
Immigration and Customs Enforcement (ICE)	6,770	56.9%	21.5%	21.6%	328

Leadership (continued)

61. I have a high level of respect for my organization's senior leaders.

	N	Positive	Neutral	Negative	DNK
Governmentwide	460,935	55.6%	23.4%	21.0%	8,657
Department of Homeland Security	45,001	46.2%	23.8%	30.0%	66.5
Immigration and Customs Enforcement (ICE)	6,981	50.1%	22.8%	27.2%	123

62. Senior leaders demonstrate support for Work/Life programs.

	N	Positive	Neutral	Negative	DNK
Governmentwide	425,880	56.8%	25.3%	17.9%	43,909
Department of Homeland Security	41,826	43.9%	26.4%	29.7%	3,850
Immigration and Customs Enforcement (ICE)	6,347	48.0%	27.3%	24.7%	748

My Satisfaction

63. How satisfied are you with your involvement in decisions that affect your work?

	N	Positive	Neutral	Negative
Governmentwide	468,305	52.7%	22.3%	24.9%
Department of Homeland Security	45,481	43.5%	24.4%	32.1%
Immigration and Customs Enforcement (ICE)	7,067	45.9%	23.0%	31.1%

64. How satisfied are you with the information you receive from management on what's going on in your organization?

	N	Positive	Neutral	Negative
Governmentwide	467,501	50.3%	23.0%	26.8%
Department of Homeland Security	45,387	40.6%	23.8%	35.6%
Immigration and Customs Enforcement (ICE)	7,063	41.3%	22.1%	36.6%

65. How satisfied are you with the recognition you receive for doing a good job?

	N	Positive	Neutral	Negative
Governmentwide	466,707	50.1%	23.5%	26.4%
Department of Homeland Security	45,367	42.0%	24.0%	33.9%
Immigration and Customs Enforcement (ICE)	7 ,05 2	45.4%	23.8%	30.9%

66. How satisfied are you with the policies and practices of your senior leaders?

	N	Positive	Neutral	Negative	
Governmentwide	466,287	44.9%	29.5%	25.6%	
Department of Homeland Security	45,311	35.7%	28.3%	36.0%	
Immigration and Customs Enforcement (ICE)	7 ,067	38.1%	29.6%	32.2%	

My Satisfaction (continued)

67. How satisfied	are vou with vour	opportunity to get	a better job in your	r organization?

	\mathbf{N}	Positive	Neutral	Negative
Governmentwide	466,843	37.1%	27.7%	35.3%
Department of Homeland Security	45,354	32.2%	26.0%	41.7%
Immigration and Customs Enforcement (ICE)	7 ,05 5	32.0%	26.2%	41.7%
68. How satisfied are you with the training you receive for your present job?				
	N	Positive	Neutral	Negative
Governmentwide	466,512	54.5%	22.8%	22.7%
Department of Homeland Security	45,346	49.1%	22.3%	28.5%
Immigration and Customs Enforcement (ICE)	7,056	43.1%	22.9%	33.9%
69. Considering everything, how satisfied are you with your job?				
	N	Positive	Neutral	Negative
Governmentwide	466,948	68.1%	16.7%	15.2%
Department of Homeland Security	45,343	60.7%	19.0%	20.3%
Immigration and Customs Enforcement (ICE)	7,054	64.4%	17.7%	17.8%

70. Considering everything, how satisfied are you with your pay?

	N	Positive	Neutral	Negative
Governmentwide	467,270	60.6%	16.7%	22.7%
Department of Homeland Security	45,381	54.9%	16.1%	29.1%
Immigration and Customs Enforcement (ICE)	7,062	70.7%	13.1%	16.2%

71. Considering everything, how satisfied are you with your organization?

	N	Positive	Neutral	Negative
Governmentwide	467,295	59.9%	20.7%	19.4%
Department of Homeland Security	45,411	49.8%	21.9%	28.3%
Immigration and Customs Enforcement (ICE)	7 ,074	54.0%	20.8%	25.2%

Work/Life

72. Have you been notified whether or not you are eligible to telework?

	N	Notified eligible	Notified not eligible	Not notified	Not sure notified
Governmentwide	465,495	42.6%	21.9%	26.7%	8.7%
Department of Homeland Security	45,177	27.3%	24.0%	36.6%	12.1%
Immigration and Customs Enforcement (ICE)	7,050	28.2%	30.5%	30.8%	10.6%

73. Please select the response below that BEST describes your current teleworking situation.

	N	3+ Days Per Week	1-2 Days Per Week	No More Than 1-2 Days Per Month	Infrequently
Governmentwide	463,482	6.5%	13.2%	4.7%	11.7%
Department of Homeland Security	45,100	4.1%	9.1%	3.1%	6.7%
Immigration and Customs Enforcement (ICE)	7,016	1.0%	7,5%	3,8%	10.9%
					(continued)

73. Please select the response below that BEST describes your current teleworking situation. (continued)

	Do Not Telework							
	N	Must Be Physically Present	Technical Issues	Not Allowed To Telework	Choose Not To Telework			
Governmentwide	463,482	30.1%	3.8%	17.9%	12.2%			
Department of Homeland Security	45,100	56.1%	1.5‰	11.1%	8.4%			
Immigration and Customs Enforcement (ICE)	7,016	53.2%	1.6%	13.8%	8.3%			

74. Do you participate in the following Work/Life programs? Alternative Work Schedules (AWS)

	N	Yes	No	Not Available To Me
Governmentwide	465,405	33.7%	47.0%	19.3%
Department of Homeland Security	45,206	27.8%	41.2%	31.0%
Immigration and Customs Enforcement (ICE)	7,037	19.6%	42.4%	38.0%

Work/Life (continued)

75. Do you participate in the following Work/Life programs? Health and Wellness Programs (for example, exercise, medical screening, quit smoking pragrams)

	N	Yes	No	Not Available To Me
Governmentwide	464,589	26.4%	61.9%	11.7%
Department of Homeland Security	45,144	27.4%	57.6%	15.0%
Immigration and Customs Enforcement (ICE)	7 ,02 2	38.7%	48.2%	13.1%

76. Do you participate in the following Work/Life programs? Employee Assistance Program (EAP)

	N	Yes	No	Not Available To Me
Governmentwide	462,760	13.4%	81.5%	5.1%
Department of Homeland Security	44,962	17.9%	78.1%	3.9%
Immigration and Customs Enforcement (ICE)	7,002	16.7%	80.1%	3,2%

77. Do you participate in the following Work/Life programs? Child Care Programs (for example, daycare, parenting classes, parenting support graups)

	N	Yes	No	Not Available To Me
Governmentwide	464,201	3.4%	79.8%	16.8%
Department of Homeland Security	45,139	2.1%	73.3%	24.6%
Immigration and Customs Enforcement (ICE)	7,035	1,6%	68.0%	30.4%

78. Do you participate in the following Work/Life programs? Elder Care Programs (for example, support graups, speakers)

	N	Yes	No	Not Available To Me
Governmentwide	464,386	2.2%	81.1%	16.7%
Department of Homeland Security	45,064	1.8%	74.9%	23.3%
Immigration and Customs Enforcement (ICE)	7,036	1,3%	70.2%	28.5%

79. How satisfied are you with the following Work/Life programs in your agency? Telework

	N	Positive	Neutral	Negative	NBJ
Governmentwide	236,481	80.8%	10.9%	8.3%	6,455
Department of Homeland Security	16,362	76.1%	12.2%	11.7%	477
Immigration and Customs Enforcement (ICE)	1,837	69.3%	15.5%	15.3%	88

^{*}The results for this item only include employees who indicated that they participated in this program.

Work/Life (continued)

80. How satisfied are you with the following Work/Life programs in your agency? Alternative Work Schedules (AWS)

	N	Positive	Neutral	Negative	NBJ
Governmentwide	172,594	90.3%	6.7%	3.0%	3,366
Department of Homeland Security	15,280	87.2%	8.1%	4.7%	268
Immigration and Customs Enforcement (ICE)	1,637	90.6%	5,6%	3,7%	28

^{*}The results for this item only include employees who indicated that they participated in this program.

81. How satisfied are you with the following Work/Life programs in your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking pragrams)

	N	Positive	Neutral	Negative	NBJ
Governmentwide	119,164	81.3%	15.1%	3.7%	7,694
Department of Homeland Security	12,239	77.0%	17.5%	5.5%	835
Immigration and Customs Enforcement (ICE)	2,404	78.3%	16.5%	5,2%	139

^{*}The results for this item only include employees who indicated that they participated in this program.

82. How satisfied are you with the following Work/Life programs in your agency? Employee Assistance Program (EAP)

	N	Positive	Neutral	Negative	NBJ
Governmentwide	60,783	77.6%	18.3%	4.2%	7,854
Department of Homeland Security	7,047	75.1%	19.8%	5.0%	88.5
Immigration and Customs Enforcement (ICE)	1,057	73.8%	19.8%	6.4%	149

^{*}The results for this item only include employees who indicated that they participated in this program.

83. How satisfied are you with the following Work/Life programs in your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)

	N	Positive	Neutral	Negative	NBJ
Governmentwide	12,057	73.0%	22.2%	4.7%	4,915
Department of Homeland Security	725	61.6%	31.7%	6.7%	421
Immigration and Customs Enforcement (ICE)	7 7	63.8%	28.6%	7.6%	56

^{*}The results for this item only include employees who indicated that they participated in this program.

84. How satisfied are you with the following Work/Life programs in your agency? Elder Care Programs (for example, support graups, speakers)

	N	Positive	Neutral	Negative	NBJ
Governmentwide	8,738	67.9%	29.3%	2.7%	4,560
Department of Homeland Security	670	60.1%	35.2%	4.7%	434
Immigration and Customs Enforcement (ICE)	63	50.7%	41.3%	8.0%	45

^{*}The results for this item only include employees who indicated that they participated in this program.

Demographic Questions

Where do you work?		
	N	%
Headquarters	1,371	19.5%

5,649 80.5%

What	ic.	vour	supervisorv	status?
rraus	23	vou:	SHIPET VISUT V	344443.

	N	%
Non-Supervisor	5,002	71.1%
Team Leader	582	8.3%
Supervisor	952	13.5%
Manager	419	6.0%
Senior Leader	77	1.1%

Are you:

Field

	N	%
Male	4,788	68.7%
Female	2,184	31.3%

Are you Hispanic or Latino?

	N	%
Yes	1,537	22.2%
No	5,383	77.8%

Race

	N	%
American Indian or Alaska Native	85	1.3%
Asian	316	4.7%
Black or African American	763	11.3%
Native Hawaiian or Other Pacific Islander	6.3	0.9%
White	5,193	77.2%
Two or more races	310	4.6%

Note: Percentages for demographic questions are unweighted.

Demographic Questions (continued)

What is the highest degree or level of education you have completed?

	N	%
Less than High School	2	0.0%
High School Diploma/GED or equivalent	265	3.8%
Trade or Technical Certificate	94	1.3%
Some College (no degree)	1,242	17.8%
Associate's Degree (e.g., AA, AS)	508	7.3%
Bachelor's Degree (e.g., BA, BS)	2,960	42.5%
Master's Degree (e.g., MA, MS, MBA)	1,135	16.3%
Doctoral/Professional Degree (e.g., Ph.D., MD, JD)	766	11.0%

What is your pay category/grade?

	N	%
Federal Wage System	4	0.1%
GS 1-6	114	1.6%
GS 7-12	2,550	36.4%
GS 13-15	4,274	61.0%
Senior Executive Service	56	0.8%
Senior Level (SL) or Scientific or Professional (ST)	0	0.0%
Other	6	0.1%

How long have you been with the Federal Government (excluding military service)?

	N	%
Less than 1 year	121	1.7%
1 to 3 years	371	5.3%
4 to 5 years	221	3.2%
6 to 10 years	1,744	24.9%
11 to 14 years	1,143	16.3%
15 to 20 years	1,661	23.7%
More than 20 years	1,740	24.9%

Note: Percentages for demographic questions are unweighted.

Demographic Questions (continued)

How long have you been with your current agency (for example, Department of Justice, Environmental Protection Agency)?

	N	%
Less than 1 year	313	4.5%
1 to 3 years	742	10.6%
4 to 5 years	305	4.4%
6 to 10 years	2,396	34.2%
11 to 20 years	2,344	33.5%
More than 20 years	896	12.8%

Are you considering leaving your organization within the next year, and if so, why?

	N	%
No	4,852	69.4%
Yes, to retire	390	5.6%
Yes, to take another job within the Federal Government	1,347	19.3%
Yes, to take another job outside the Federal Government	179	2.6%
Yes, other	226	3.2%

I am planning to retire:

	N	%
Within one year	237	3.4%
Between one and three years	631	9.0%
Between three and five years	764	10.9%
Five or more years	5,348	76.6%

Self-Identify as:

	N	%
Heterosexual or Straight	5,753	86.5%
Gay, Lesbian, Bisexual, or Transgender	164	2.5%
I prefer not to say	734	11.0%

What is your US military service status?

	N	%
No Prior Military Service	4,355	62.6%
Currently in National Guard or Reserves	174	2.5%
Retired	.592	8.5%
Separated or Discharged	1,832	26.3%

Note: Percentages for demographic questions are unweighted.

Demographic Questions (continued)

50-59

60 or older

	N	%
Yes	892	12.9%
No	6,044	87.1%
That is your age group?	N	%
25 and under	17	0.2%
26-29	118	1.6%
30-39	1,825	24.7%
40-49	3.240	43.9%

Note: Percentages for demographic questions are unweighted.

1,689 22.9%

486 6.6%

FEVS 2017 - Immigration and Customs Enforcement Trend Report

Sum of Percent						
Row Labels	2013	2014	2015	2016	2017	Trend
01) *I am given a real opportunity to improve my skills in my organization.	43%	36%	37%	47%	54%	\triangle
02) I have enough information to do my job well.	55%	51%	48%	56%	63%	\wedge
03) I feel encouraged to come up with new and better ways of doing things.	39%	34%	34%	41%	50%	\triangle
04) My work gives me a feeling of personal accomplishment.	55%	49%	49%	59%	68%	\triangle
05) Hike the kind of work I do.	74%	69%	71%	77%	82%	\triangle
06) I know what is expected of me on the job.	66%	63%	61%	69%	75%	\triangle
07) When needed I am willing to put in the extra effort to get a job done.	94%	92%	91%	94%	96%	
08) I am constantly looking for ways to do my job better. 09) I have sufficient resources (for example, people, materials, budget) to get my	87%	84%	83%	87%	90%	\triangle
job done.	29%	29%	30%	35%	34%	
10) *My workload is reasonable.	54%	52%	51%	56%	57%	
11) *My talents are used well in the workplace.	44%	38%	39%	46%	53%	\triangle
12) *I know how my work relates to the agency's goals and priorities.	64%	58%	56%	66%	77%	\triangle
13) The work I do is important.14) Physical conditions (for example, noise level, temperature, lighting, cleanliness	79%	74%	74%	80%	87%	\triangle
in the workplace)						
allow employees to perform their jobs well.	67%	68%	64%	65%	68%	\triangle
15) My performance appraisal is a fair reflection of my performance.	68%	65%	64%	68%	72%	\wedge
16) I am held accountable for achieving results. 17) *I can disclose a suspected violation of any law, rule or regulation without fear	71%	68%	67%	7 2 %	77%	\triangle
of reprisal.	50%	50%	45%	51%	59%	\triangle
18) My training needs are assessed. 19) In my most recent performance appraisal, I understood what I had to do to be rated at different	33%	29%	29%	36%	42%	\triangle
performance levels (for example, Fully Successful, Outstanding).	68%	67%	67%	71%	74%	\triangle
20) *The people I work with cooperate to get the job done.	67%	65%	66%	70%	73%	\triangle
21) My work unit is able to recruit people with the right skills.	28%	25%	25%	32%	37%	\triangle
22) Promotions in my work unit are based on merit.	20%	17%	18%	22%	26%	\triangle
23) In my work unit, steps are taken to deal with a poor performer who cannot or						
will not improve.	19%	17%	17%	19%	24%	\triangle
way.	24%	21%	21%	26%	30%	\triangle
25) Awards in my work unit depend on how well employees perform their jobs.	30%	27%	27%	32%	37%	\triangle
26) Employees in my work unit share job knowledge with each other.	66%	66%	65%	70%	74%	\triangle
27) The skill level in my work unit has improved in the past year.	4 7%	41%	40%	47%	54%	\triangle
28) How would you rate the overall quality of work done by your work unit? 29) *The workforce has the job-relevant knowledge and skills necessary to	75%	74%	73%	76%	81%	\triangle
accomplish	E 90/	E 407	53 9/	57 0/	C20/	^
organizational goals. 30) Employees have a feeling of personal empowerment with respect to work	58%	54%	52%	57%	63%	\triangle
processes.	28%	24%	22%	29%	39%	\triangle
31) Employees are recognized for providing high quality products and services.	32%	28%	28%	34%	42%	\triangle
32) Creativity and innovation are rewarded.	23%	19%	20%	25%	31%	\wedge
33) Pay raises depend on how well employees perform their jobs. 34) Policies and programs promote diversity in the workplace (for example,	9%	8%	8%	12%	14%	\triangle
recruiting minorities						
and women, training in awareness of diversity issues, mentoring).	40%	36%	35%	42%	47%	\triangle
35) Employees are protected from health and safety hazards on the job.	62%	60%	58%	61%	65%	\triangle
36) My organization has prepared employees for potential security threats. 37) Arbitrary action, personal favoritism and coercion for partisan political	54%	53%	49%	54%	61%	\triangle
purposes are not						
tolerated.	32%	29%	28%	37%	42%	\triangle

Dev. Labela	3043	2044	3045	3046	2047	T
Row Labels 38) Pronibited Personnel Practices (for example, Illegally discriminating for or	2013	2014	2015	2016	2017	Trend
against any						
employee/applicant, obstructing a person's right to compete for employment,						
knowingly						
violating veterans' preference requirements) are not tolerated.	52%	51%	48%	55%	61%	
39) My agency is successful at accomplishing its mission.	52%	45%	41%	49%	66%	\triangle
40) *I recommend my organization as a good place to work. 41) *I believe the results of this survey will be used to make my agency a better	44%	38%	35%	47%	59%	\triangle
place to work.	29%	24%	22%	29%	38%	\triangle
42) My supervisor supports my need to balance work and other life issues.	76%	75%	75%	78%	81%	\triangle
43) My supervisor provides me with opportunities to demonstrate my leadership	, , , ,					
skills.	59%	57%	57%	62%	65%	\triangle
44) Discussions with my supervisor about my performance are worthwhile.	56%	55%	55%	60%	65%	\triangle
45) My supervisor is committed to a workforce representative of all segments of						
spciety. 46) My supervisor provides me with constructive suggestions to improve my job	56%	56%	56%	61%	67%	\triangle
performance.	55%	54%	54%	60%	64%	\triangle
47) Supervisors in my work unit support employee development.	55%	51%	51%	58%	62%	$\overline{\triangle}$
48) My supervisor listens to what I have to say.	70%	70%	70%	74%	77%	\triangle
49) My supervisor treats me with respect.	77%	76%	77%	80%	83%	
performance.	75%	75%	73%	76%	79%	$\overline{\triangle}$
51) I have trust and confidence in my supervisor.	61%	59%	59%	66%	69%	\triangle
supervisor?	63%	63%	63%	69%	72%	\triangle
S3) In my organization, senior leaders generate high levels of motivation and	0270	0270	02/0		, _ , ,	
commitment in the						
workforce.	25%	20%	18%	25%	36%	\triangle
S4) My organization's senior leaders maintain high standards of honesty and	3007	3007	300/	370/	470/	^
integrity.	39%	30%	28%	37%	47%	Â
55) Supervisors work well with employees of different backgrounds.	50%	48%	47%	54%	62%	^
56) *Managers communicate the goals and priorities of the organization. 57) Managers review and evaluate the organization's progress toward meeting its	43%	37%	36%	45%	52%	\triangle
goals and						
objectives.	43%	36%	34%	42%	52%	\triangle
S8) Managers promote communication among different work units (for example,						
about projects,						
goals, needed resources). S9) Managers support collaboration across work units to accomplish work	36%	30%	29%	37%	45%	\triangle
objectives.	39%	35%	33%	42%	49%	\triangle
60) Overall, how good a job do you feel is being done by the manager directly	3376	3370	3370	7270	7370	_
above your						
immediate supervisor?	47%	44%	44%	51%	57%	\wedge
61) I have a high level of respect for my organization's senior leaders.	38%	31%	30%	37%	50%	\triangle
62) Senior leaders demonstrate support for Work/Life programs.	39%	35%	33%	40%	48%	\triangle
work?	37%	32%	32%	40%	46%	\triangle
64) *How satisfied are you with the information you receive from management on						
what's going on in your organization?	32%	26%	26%	34%	41%	\triangle
65) *How satisfied are you with the recognition you receive for doing a good job?	37%	33%	34%	39%	45%	$\stackrel{\rightharpoonup}{\wedge}$
66) How satisfied are you with the policies and practices of your senior leaders?	27%	22%	21%	28%	38%	<i>∠</i> .
67) How satisfied are you with your opportunity to get a better job in your	2,70	/0	/0	2070	3070	
organization?	24%	20%	19%	27%	32%	\wedge
68) How satisfied are you with the training you receive for your present job?	34%	31%	32%	40%	43%	\triangle
69) *Considering everything, how satisfied are you with your job?	51%	44%	44%	55%	64%	\triangle
70) Considering everything, how satisfied are you with your pay?	58%	56%	55%	66%	71%	\triangle
71) *Considering everything, how satisfied are you with your organization?	38%	33%	29%	40%	54%	\triangle
79) How satisfied are you with the following Work/Life programs in your agency?						
Telework	65%	62%	64%	66%	69%	\triangle

Row Labels	2013	2014	2015	2016	2017	Trend
80) How satisfied are you with the following Work/Life programs in your agency? Alternative Work						
Schedules (AWS) 81) How satisfied are you with the following Work/Life programs in your agency?	85%	87%	86%	88%	91%	\triangle
Health and						
Wellness Programs (for example, exercise, medical screening, quit smoking 82) How satisfied are you with the following Work/Life programs in your agency?	72%	70%	72%	75%	78%	\triangle
Employee						
Assistance Program (EAP) 83) How satisfied are you with the following Work/Life programs in your agency?	70%	66%	72%	70%	74%	\triangle
Child Care						
Programs (for example, daycare, parenting classes, parenting support groups) 84) How satisfied are you with the following Work/Life programs in your agency?	54%	60%	40%	57%	64%	\triangle
Elder Care						
Programs (for example, support groups, speakers)	50%	71%	27%	53%	51%	\vee